Financial Statements of

THE TORONTO HUMANE SOCIETY

Year ended December 31, 2014



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INDEPENDENT AUDITORS' REPORT

To the Members of The Toronto Humane Society

We have audited the accompanying financial statements of The Toronto Humane Society which comprise the statement of financial position as at December 31, 2014, the statements of operations, changes in net assets, and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.



Page 2

Basis for Qualified Opinion

In common with many not-for profit organizations, The Toronto Humane Society derives revenue from fundraising, promotion and public education activities and legacies and bequests, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of The Toronto Humane Society. Therefore, we were not able to determine whether, as at and for the years ended December 31, 2014 and December 31, 2013, any adjustments might be necessary to fundraising, promotion, public education, legacies and bequests revenues and excess of revenues over expenses reported in the statements of operations, excess of revenues over expenses reported in the statements of cash flows and current assets and unrestricted net assets reported in the statements of financial position. This caused us to qualify our audit opinion on the financial statements as at and for the year ended December 31, 2013.

Qualified Opinion

KPMG LLP

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of The Toronto Humane Society as at December 31, 2014, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Chartered Professional Accountants, Licensed Public Accountants

April 28, 2015

Toronto, Canada

Statement of Financial Position

December 31, 2014, with comparative information for 2013

		2014		2013
Assets				
Current assets:				
Cash and cash equivalents (note 2)	\$	624,252	\$	156,764
Accounts receivable		373,774		513,475
Prepaid expenses		60,374		72,081
		1,058,400		742,320
Investments and marketable securities (note 3)		3,687,296		2,635,690
Capital assets (note 4)		5,647,135		5,913,900
	\$	10,392,831	\$	9,291,910
Liabilities, Deferred Contributions as			¢	507 901
Current liabilities:			\$	597.891
Current liabilities: Accounts payable and accrued liabilities Deferred contributions	nd Net A	628,575 56,700	\$	597,891 79,000
Current liabilities: Accounts payable and accrued liabilities		628,575 56,700 47,843	\$	79,000 43,143
Current liabilities: Accounts payable and accrued liabilities Deferred contributions		628,575 56,700	\$	79,000
Current liabilities: Accounts payable and accrued liabilities Deferred contributions		628,575 56,700 47,843	\$	79,000 43,143
Current liabilities: Accounts payable and accrued liabilities Deferred contributions Current portion of long-term debt (note 6)		628,575 56,700 47,843 733,118	\$	79,000 43,143 720,034
Current liabilities: Accounts payable and accrued liabilities Deferred contributions Current portion of long-term debt (note 6) Deferred capital contributions (note 5) Long-term debt (note 6) Net assets:		628,575 56,700 47,843 733,118 1,200,699 165,790	\$	79,000 43,143 720,034 1,164,065 213,633
Current liabilities: Accounts payable and accrued liabilities Deferred contributions Current portion of long-term debt (note 6) Deferred capital contributions (note 5) Long-term debt (note 6) Net assets: Invested in capital assets (note 7)		628,575 56,700 47,843 733,118 1,200,699 165,790 4,560,798	\$	79,000 43,143 720,034 1,164,065 213,633 4,749,835
Current liabilities: Accounts payable and accrued liabilities Deferred contributions Current portion of long-term debt (note 6) Deferred capital contributions (note 5) Long-term debt (note 6) Net assets: Invested in capital assets (note 7) Restricted for endowment purposes (note 8)		628,575 56,700 47,843 733,118 1,200,699 165,790 4,560,798 370,000	\$	79,000 43,143 720,034 1,164,065 213,633 4,749,835 370,000
Current liabilities: Accounts payable and accrued liabilities Deferred contributions Current portion of long-term debt (note 6) Deferred capital contributions (note 5) Long-term debt (note 6) Net assets: Invested in capital assets (note 7)		628,575 56,700 47,843 733,118 1,200,699 165,790 4,560,798 370,000 3,362,426	\$	79,000 43,143 720,034 1,164,065 213,633 4,749,835 370,000 2,074,343
Current liabilities: Accounts payable and accrued liabilities Deferred contributions Current portion of long-term debt (note 6) Deferred capital contributions (note 5) Long-term debt (note 6) Net assets: Invested in capital assets (note 7) Restricted for endowment purposes (note 8)		628,575 56,700 47,843 733,118 1,200,699 165,790 4,560,798 370,000	\$	79,000 43,143 720,034 1,164,065 213,633 4,749,835 370,000

On behalf of the Board:		
Mosell	Director	Director

Statement of Operations

Year ended December 31, 2014, with comparative information for 2013

		2014		2013
Revenue:				
Fundraising, promotion and public education (note 9)	\$	5,059,372	\$	5,181,581
Legacies and bequests	·	4,324,047	,	3,592,075
Adoption of animal donations and related fees (note 9)		691,277		483,571
Spay/Neuter Clinic Income		524,993		355,478
Realized investment income (note 3)		227,859		126,368
Amortization of deferred capital contributions (note 5)		131,766		116,069
Unrealized gain on investments		22,393		97,049
		10,981,707		9,952,191
Expenses:				
Animal care and shelter services		6,631,043		5,970,576
Fundraising, promotion and public education		1,147,295		1,610,566
General and administration		1,110,324		1,043,174
Spay/Neuter Clinic Expense		641,848		288,125
Education programs		176,307		202,065
Subsidized veterinary care		146,815		64,711
Investment expense		29,029		28,436
		9,882,661		9,207,653
Excess of revenue over expenses	\$	1,099,046	\$	744,538

THE TORONTO HUMANE SOCIETY Statement of Changes in Net Assets

Year ended December 31, 2014, with comparative information for 2013

				2014	2013
	Invested in	Restricted for			
	capital	endowment			
	assets	burposes	Unrestricted	Total	Total
	(note 7)	(note 8)			
Net assets, beginning of of year	\$ 4,749,835	\$ 370,000	\$ 2,074,343	\$ 7,194,178	\$ 6,089,640
Excess of revenue over expenses	(505,754)	•	1,604,800	1,099,046	744,538
Investment in capital assets	316,717	•	(316,717)	•	•
Endowment contribution	1	•	•	•	360,000
Net assets, of year	\$ 4,560,798	\$ 370,000	\$ 3,362,426	\$ 8,293,224	\$ 7,194,178

Statement of Cash Flows

Year ended December 31, 2014, with comparative information for 2013

		2014		2013		
Cash provided by (used in):						
Operations:						
Excess of revenue over expenses	\$	1,099,046	\$	744,538		
Items not involving cash:						
Amortization of capital assets		637,520		536,151		
Amortization of deferred capital contributions		(131,766)		(116,069)		
Donated investments		(36,090)		(85,794)		
Net realized (gain) loss on disposal of investments		(122,723)		(34,957)		
Unrealized gain on investments		(22,393)		(97,049)		
		1,423,594		946,820		
Changes in non-cash operating working capital:						
Accounts receivable		139,701		(101,727)		
Prepaid expenses		11,707		(16,090)		
Accounts payable and accrued liabilities		30,684		(256,764)		
Deferred contributions realized		(79,000)		-		
		1,526,686		572,239		
Financing activities:						
Receipt of deferred contributions		56,700		79,000		
Repayment of long-term debt		(43,143)		256,776		
Receipt of deferred capital contributions		168,400		230,770		
Endowment contribution		100,400		360,000		
Zinaowinom contribution		181,957		695,776		
Investing activities:				•		
Purchase of capital assets		(370,755)		(904,000)		
Purchase of investments		(1,734,094)		(3,744,856)		
Proceeds from disposal of investments		1,185,136		3,113,105		
1 1000000 Holli diopoodi ol liivootiliello	-	(919,713)				
	-	(919,713)		(1,535,751)		
Increase (decrease) in cash and cash equivalents		788,930		(267,736)		
Cash and cash equivalents, beginning of year		248,285		516,021		
				0.0,02.		
Cash and cash equivalents, end of year	\$	1,037,215	\$	248,285		
D						
Represented by:		001050	_	4.00.000		
Cash and cash equivalents	\$	624,252	\$	156,764		
Cash and cash equivalents in investment account		412,963		91,521		
	\$	1,037,215	\$	248,285		
		-,,		2.0,200		

Notes to Financial Statements

Year ended December 31, 2014

The Toronto Humane Society (the "Society") is incorporated under the laws of Ontario as a not-for-profit organization without share capital. The mission of the Society is to promote the humane care and protection of all animals and to prevent cruelty and suffering.

The Society is registered as a charitable organization and, as such, is exempt from income taxes provided certain requirements under the Income Tax Act are met.

1. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian Accounting Standards for Not-For-Profit Organizations in Part III of the Chartered Professional Accountants Handbook.

(a) Revenue recognition:

The Society follows the deferral method of accounting for contributions.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Pledges are recognized as revenue when they are made if the amount to be received can be reasonably estimated and collection is reasonably assured.

Investment income, adoption and revenue from services performed is recorded when earned.

Externally restricted contributions other than endowment contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

Endowment contributions are recognized as direct increases in endowment net assets.

Donations of capital assets, materials and services are recorded at fair values when fair values can reasonably be estimated.

(b) Contributed services:

Volunteers contribute a significant amount of their time to the Society each year. Because of the difficulty in determining the fair value, contributed services are not recognized in the financial statements.

Notes to Financial Statements (continued)

Year ended December 31, 2014

1. Significant accounting policies (continued):

(c) Cash and cash equivalents:

The Society considers deposits in banks, certificates of deposit and short-term investments with original maturities of 90 days or less as cash and cash equivalents.

(d) Capital assets:

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Repairs and maintenance costs are charged to expense. Betterments which extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to the Society's ability to provide services, its carrying amount is written down to its residual value.

Capital assets are amortized on a straight-line basis using the following annual rates:

Deilding	
Building	2.5%
Machinery and equipment	10%
Furniture and fixtures	10%
Vehicles	33.5%
Computer	20%
Building improvements	4%
Paving	10%
Software	33.3%
Cat Sky House	3.7%

(e) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Society has elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Notes to Financial Statements (continued)

Year ended December 31, 2014

1. Significant accounting policies (continued):

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Society determines if there is a significant adverse change in the expected cash flows. The carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Society expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(f) Allocation of Fundraising/General Administration Expenses:

The Society classifies expenses on the statement of operations by function. The Society does not allocate expenses between functions on the statement of operations.

(g) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the rate of amortization of capital assets and deferred capital contributions. Actual results could differ from those estimates.

2. Cash:

The Society has a revolving demand credit facility of \$1,100,000 that bears interest at prime plus 1% per annum and is secured by a general security agreement over all personal property of the Society. At December 31, 2014, the Society had drawn nil (2013 - nil) against the facility.

Notes to Financial Statements (continued)

Year ended December 31, 2014

3. Investments and marketable securities:

	2014	 2013
Cash and cash equivalents Fixed income securities Equity securities and pooled	\$ 412,963 2,116,118	\$ 91,521 1,390,443
funds	1,158,215	1,153,726
	\$ 3,687,296	\$ 2,635,690

The fixed income securities bear an average yield to maturity of 4.55% (2013 - 4.71%) with staggered maturity dates and an average term to maturity of five years (2013 - six years).

Realized investment income consists of:

	2014	2013
Interest	\$ 59,186	\$ 29,389
Dividends	30,379	61,023
Pooled funds distributions	15,571	999
Realized gain on investments	122,723	34,957
	\$ 227,859	\$ 126,368

4. Capital assets:

				2014		2013
		A	ccumulated	Net book		Net book
	Cost		amortization	value		value
Land	\$ 822,912	\$	_	\$ 822,912	\$	822,912
Building	4,995,642		4,166,137	829,505	•	954,396
Machinery and equipment	277,589		195,140	82,449		90,545
Furniture and fixtures	3,313,022		2,141,552	1,171,470		1,313,272
Vehicles	54,038		18,103	35,935		· · · -
Computer	1,066,624		897,906	168,718		251,194
Building improvements	1,689,160		837,986	851,174		695,551
Paving	30,038		30,038			_
Software	181,428		175,088	6,340		19,852
Cat Sky House	2,363,732		685,100	1,678,632		1,766,178
	\$ 14,794,185	\$	9,147,050	\$ 5,647,135	\$	5,913,900

Notes to Financial Statements (continued)

Year ended December 31, 2014

5. Deferred capital contributions:

The balance of umamortized deferred capital contributions consists of the following:

	2014				
Unamortized capital contributions used to purchase assets Unspent contributions	\$ 1,086,337 114,362	\$	1,164,065		
	\$ 1,200,699	\$	1,164,065		

Deferred capital contributions represent the unamortized amount of donations received for the purchase of capital assets. The amortization of deferred capital contributions is recorded as revenue in the statement of operations on the same basis as the amortization expense related to capital assets.

	2014	2013
Balance, beginning of year Additional contributions received Less amortization of deferred capital contributions	\$ 1,164,065 168,400 (131,766)	\$ 1,280,134 - (116,069)
Balance, end of year	\$ 1,200,699	\$ 1,164,065

6. Long-term debt:

	2014	 2013
Equipment loan, bearing interest at 10.39% with monthly blended payments of \$5,650 and maturing in October 2018.	\$ 213,633	\$ 256,776
Less current portion	47,843	43,143
	\$ 165,790	\$ 213,633

During the year interest expense on the above-noted debt amounted to \$24,639 (2013 - \$4,534).

Notes to Financial Statements (continued)

Year ended December 31, 2014

6. Long-term debt (continued):

Principal payments required in each of the next four years are as follows:

2016	<u> </u>	53,895
2017 2018		58,838
2016		53,057
2015	\$	47,843

7. Net assets invested in capital assets:

(a) Net assets invested in capital assets is calculated as follows:

	2014	 2013
Capital assets Amounts financed by deferred capital contributions (note 5)	\$ 5,647,135 (1,086,337)	\$ 5,913,900 (1,164,065)
	\$ 4,560,798	\$ 4,749,835

(b) Change in net assets invested in capital assets is calculated as follows:

	2014	2013
Excess of revenues over expenses: Amortization of deferred capital contributions Amortization of capital assets	\$ 131,766 (637,520)	\$ 116,069 (536,151)
	\$ (505,754)	\$ (420,082)
Net change in net assets invested in capital assets: Purchase of capital assets Amounts funded by deferred capital contributions	\$ 370,755 (54,038)	\$ 904,000
	\$ 316,717	\$ 904,000

Notes to Financial Statements (continued)

Year ended December 31, 2014

8. Net assets restricted for endowment purposes:

Within the net assets restricted for endowment purposes a balance of \$10,000 is subject to externally imposed restrictions stipulating that the income on the endowment be awarded to a person, group or organization that has contributed to the relief of suffering of animals or as a reward for apprehension of persons charged with cruelty to animals. The remaining balance of \$360,000 is required to be held for a period of at least ten years with the income being used for the purposes of the Society.

9. Donations in kind:

During the 2014 fiscal year, the Society received \$21,869 (2013 - \$28,380) of donated goods and \$36,090 (2013 - \$85,794) of donated investments and marketable securities. As noted in note 1(a and b), the Society is unable to quantify other donated goods and services.

10. Commitments:

The Society has long-term commitments under various office equipment leases as follows:

2015	\$	12,000
2016	·	11,000
2017		4,000
2018		4,000
2019		1,000
	\$	32,000

11. Contingencies:

The Society has been named as the defendant in certain legal actions, in which damages have been sought. The outcome of these actions are not determinable as at December 31, 2014 and accordingly, no provision has been made in these financial statements for any liability which may result.

The Society is involved in various legal actions that are within the normal course of operations. In the opinion of management, any resulting liabilities are not expected to have a material adverse effect on the financial position or operations.

Notes to Financial Statements (continued)

Year ended December 31, 2014

12. Financial risks and concentration of credit risk:

The following disclosures provide information that assists users of financial statements in assessing the extent of risk related to financial instruments.

(a) Interest rate risk:

Interest rate risk arises from the possibility that changes in interest rates will affect the value of fixed income securities held by the Society. The Society has formal policies and procedures that establish target asset mix and monitors the current interest rate to ensure rates do not vary from the market rate.

(b) Market risk:

Market risk arises as a result of trading in equity securities, pooled funds and fixed income securities. Fluctuations in the market expose the Society to a risk of loss. The Society mitigates this risk through controls to monitor and limit concentration levels.

(c) Currency risk:

Currency risk arises from gains and losses due to fluctuations in foreign currency exchange rates on the Society's foreign securities. The Society mitigates this risk through controls to monitor and limit concentration levels.

(d) Liquidity risk:

Liquidity risk is defined as the risk that the Society may not be able to meet or settle its obligations as they become due. The Society has taken steps to ensure that it will have sufficient working capital to meet its obligations.

(e) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Society is exposed to credit risk with respect to the accounts receivable. The Society assesses, on a contributions basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts.

13. Comparative information:

Certain comparative information have been reclassified to conform with the financial statement presentation adopted in the current year.